

FEBRUARY 2023

Q3FY23 Investor Presentation





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DHARMAJ CROP GUARD LIMITED



Corporate Overview

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COMPANY OVERVIEW

Dharmaj Crop Guard Limited ('DCGL'), incorporated in 2015, is an Agrochemical Company engaged in the business of manufacturing, distributing, and marketing of a wide range of agrochemical formulations

We provide agrochemical formulations to B2B and B2C customers.

We have more than 481 product registrations and export our products to 26+ countries in Latin America, East African Countries, Middle East and Far East Asia.

We are a BBB/stable credit rated Company, which was recently upgraded from BBB- DCGL's positioning across Agri-value chain

To be completely integrated across value chain post backward integration which is expected to commission in Q3FY24

Upcoming technicals' expansion	69% of Total Sales	31 % of Total Sales	
Manufacturing of active ingredients	Formulation of end products	Branding & distribution through dealers & distributors	End users (Farmers)

Our diverse product portfolio includes:



Note – Unless specified, all data is as on December 31st, 2022, Sales bifurcation data as of FY22

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COMPANY **SNAPSHOT**

20+ years	4,500+	26 + countries
Of average promoter & management expertise with experience in leading agrochemical Companies	dealers/distributors In 20 states with 16 stock depots	Exporting in Latin America, East Africa, Middle east and Far East Asia
41 %	79 %	25,500 мт
Revenue CAGR from FY19 to FY22	PAT CAGR from FY19 to FY22	Installed Annual capacity
481	225	8
registrations	institutional products	agrochemical technicals'

for agrochemical formulations registered with CIB & RC

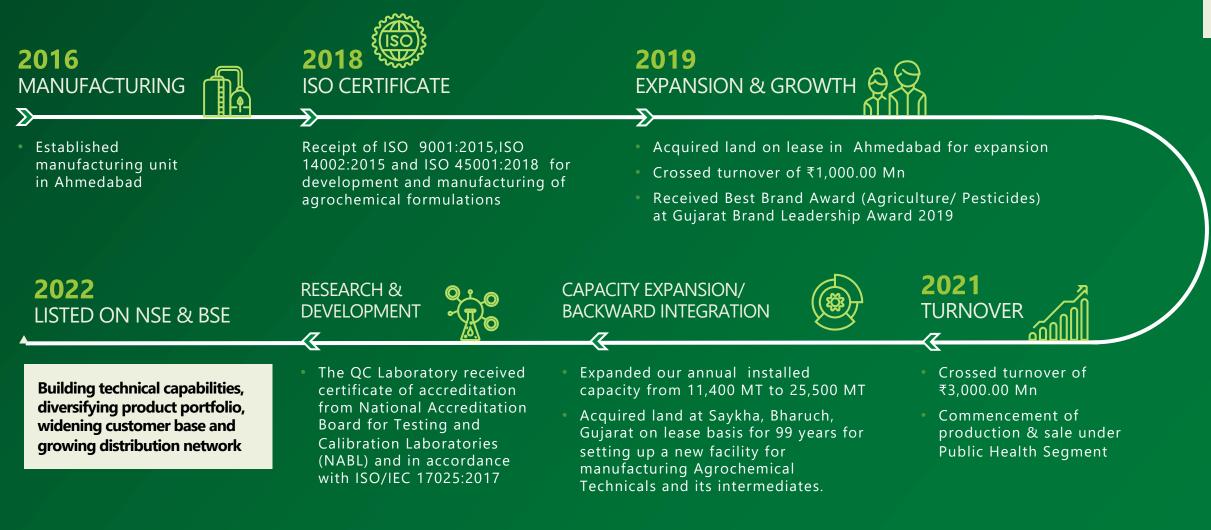
in our product portfolio

registration obtained and registration for 16 are in-process

Note – Unless specified, all data is as on December 31st, 2022

DHARMAJ CROP GUARD LIMITED

our JOURNEY



PRODUCT PORTFOLIO

Our Product Portfolio



Insecticide

- Imidacloprid
- Alpha Cypermethrin
- Malathion
- Bifenthrin
- Lambda
 Cyhalothrin

Key Brands

- Padgham
- Lubrio
- Nilaayan
- Prudhar
- Remora



Herbicides

- Pendimethalin
- Metribuzin
- Glyphosate
- 2,4-D
- Amine Salt
- Metsulfuron Methyl

Key Brands

- Dharozar
- Aatmaj
- Roduler
- Mohak
- Sadavirum



Fungicides

- Mancozeb
 - Chlorothalonil
 - Hexaconazole
 - Metalaxyl
 - Tebuconazole



- Gagandip
- Sajaag
- Lokraj
- RishmatKaviraj



Micro-Fertilizers

- Sulphur
- Micro-
- Nutrient

 Antibiotic
- Key Brands

 Zeekasulf
- Aakuko
- ThandajZusta



Plant Growth Regulator

- Amino Acids
- Ethephon
- Silicon Adjuvent
- Cytokinins Enzymes
- Gibberellic Acid

Key Brands

- Rujuta
- Greenoka
- Surisva
- Stabilizer



Antibiotics

Validamycin

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- Key Brands
- Retardo

Public Health & Animal Health

Products are supplied on retail basis for controlling the spread of certain diseases; Products are supplied to pest control Companies to spray at residential & commercial premises



BRANDED PRODUCTS

Branded Products

Wide range of branded products



REVENUE STREAM

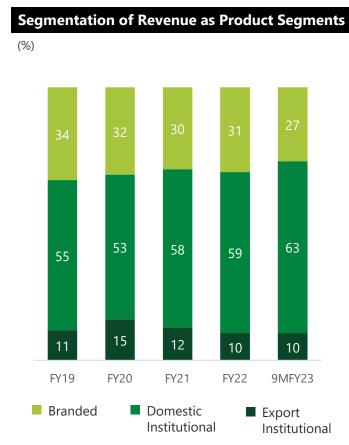
Diverse Revenue Streams Institutional Products

- Our institutional business
 is one of our key business area, we sell
 bulk products to our institutional
 customers domestically
 and in the international markets.
- We have more than 225 products which we offer to our institutional clientele of 662+ customers based in India and export our products to more than 71 customers in 26+ countries.

Branded Products

- Since incorporation, we have built several strong brands by leveraging the strength of our marketing and distribution network.
- We have over 121 branded formulations that are sold to farmers through our pan-India distribution network comprising of 4,500 dealers having access to 16 stock depots in 20 states of India.

Revenue Segmentation



MANUFACTURING FACILITY WITH STRONG R&D CAPABILITIES (1/2)

Manufacturing strengths

Manufacturing facility enables diversifying product range and high-quality production

- Our manufacturing facility is fully integrated formulation facility with processes starting from procurement of raw materials, stringent quality checks, mixing, blending, pre-delivery inspection and final dispatch
- The factory is integrated with bio reactor to treat waste / sewage water to remove pollutants
- In addition, we are currently in the process of setting up a manufacturing facility at Saykha Industrial Estate, Bharuch, Gujarat, India for manufacturing Technicals and its intermediates which will be used for internal consumption as well as for sales in domestic and international market.
- We have obtained registration of 8 agrochemical technicals and have applied for registration of 16 agrochemical technical in the new facility to be set up.





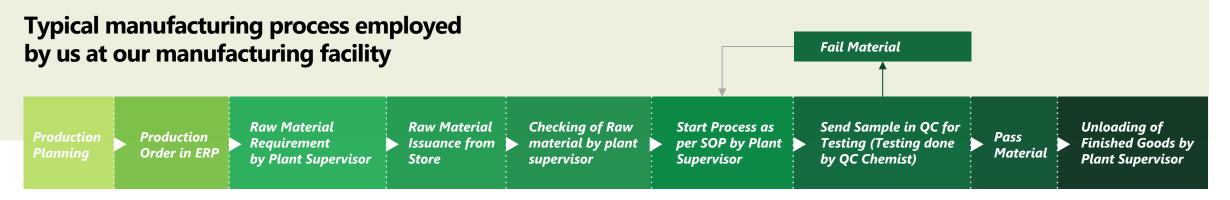




25,500 MT Manufacturing capacity 56% Capacity utilization as of 9MFY23 QC Lab at manufacturing unit R&D center at manufacturing facility

STRONG R&D CAPABILITIES (2/2)

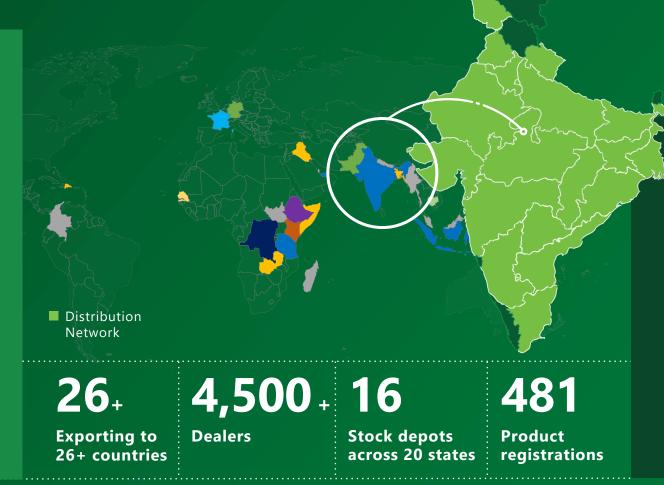




ESTABLISHED DISTRIBUTION NETWORK

Geographical Reach

- We export our products across 26 countries in Latin America, East African Countries, Middle East and Far East Asia.
- We currently sell our branded products pan India through our distribution network comprising of 4,500+ dealers supported by our 16 stock depots in 20 states across country.
- We have 481 registrations for manufacturing agrochemical formulations of which 284 are for domestic as well as export sale and 197 agrochemical formulations are exclusively for exports.



Way ahead

- We intend to continue to commit resources to increase the number of registrations to offer a wider range of products in new markets.
- We aim to leverage our existing relationships for new products and develop new relationships in the new markets on the strength of the quality and diversified range of our products.
- We aim to create higher operational efficiencies as different business segments allow for maximum optimization of current resources.

INSTITUTIONAL CLIENTELE

Strong institutional customer base including crop protection product manufacturing companies



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Industry Opportunity

Vell-defined and Continuously xpanding Market	
xpansion through yrethroids Industry	

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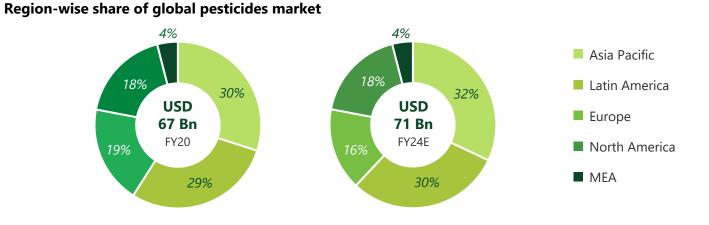
WELL-DEFINED AND CONTINUOUSLY EXPANDING MARKET (1/2)

Global agrochemicals market overview

Global Pesticides Market



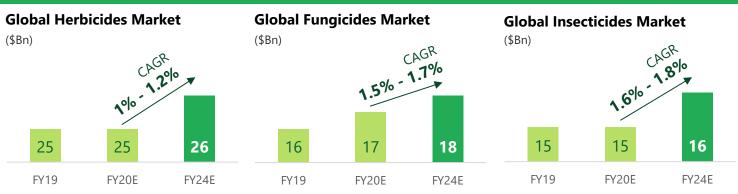
Asia Pacific will continue to be the largest market with a CAGR of 3.4%–3.7% until FY24



Non Crop Market Overview



Global Crop Market Overview



*Source: Company Commissioned CARE Edge Report DHARMAJ CROP GUARD LIMITED

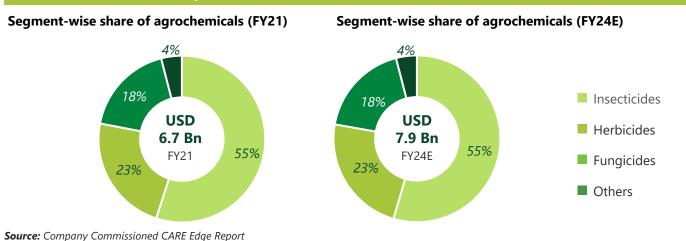
WELL-DEFINED AND CONTINUOUSLY **EXPANDING MARKET** (2/2)

Pesticides Industry in India

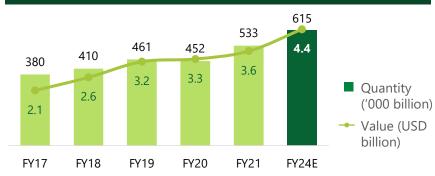
Indian Pesticides and other Agrochemicals industry (USD billion)



Share of Pesticides Industry in India

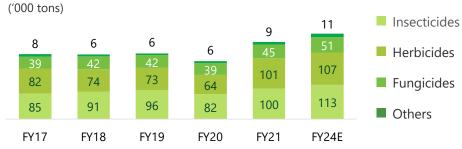


India is a net exporter of pesticides and is the 13th largest exporter globally



Pesticides output in India increased at a CAGR of 4.5% from 214 thousand tonnes in FY17 to 255 thousand tonnes in FY21

Trend in production of pesticides in India



During the first five months of FY22 (April-August 2021), pesticides output increased by 31.7% y-o-y to 123 thousand tonnes

Source: Company Commissioned CARE Edge Report

*Source: Company Commissioned CARE Edge Report DHARMAJ CROP GUARD LIMITED

EXPANSION THROUGH PYRETHROIDS INDUSTRY (2/2)

Demand backed by Agricultural Requirements, Public health and animal health needs Share of User Industries in Global Pyrethroids market (FY20E)

Global Pyrethroids market by Product type

Global Pyrethroids Market Cypermethrin (USD Mn) CACR Aolo Lambda-Cyhalothrin 24% 25% Deltamethrin 19% Agriculture USD USD Bifenthrin 2,921 3.3 Bn 3.3 Bn 7% Public Health Permethrin 22% 75% 3,329 ~ 3,900 Others 3,123 3,235 Animal Health 12% FY17 FY18 FY19 FY20F FY24F

Pyretheroid output in India increased at a CAGR of 14.8% from 12.5 thousand tonnes in FY17 to 18 thousand tonnes in FY20E.



Growing Indian Pyrethroids markets on the back of demand from multiple end uses and shift from China to India

- Over a period of time, India has emerged as the largest producer of pyrethroids.
- China that accounts for more than half of the international need of pyrethroids used make pyrethroids after importing intermediates from India.
- However, China in a bid to reduce pollution has led to the closure of various chemical plants. This has supported higher export volume of pyrethroids from India.

*Source: Company Commissioned CareEdge Report DHARMAJ CROP GUARD LIMITED



IMPECCABLE MANAGEMENT PEDIGREE **STRONG BOARD**



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He also looks after the overall business strategy of the Company

from the Gujarat Agricultural University. He heads the manufacturing and purchase processes at our manufacturing facility

He heads the research and development and production process at our manufacturing facility

from Gujarat Agriculture University and also has a diploma in Computer Applications from Data Tech.

in Commerce and Law from the Gujarat University.

secretarial matters. She was 2017. She holds a bachelor's degree in Commerce from the Gujarat University, bachelors' degree in law form Gujarat University and is a member of Institute of Company Secretaries of India

DHARMAJ CROP GUARD LIMITED

IMPECCABLE MANAGEMENT PEDIGREE **EXPERIENCED MANAGEMENT**

KEY MANAGEMENT PERSONNEL



Mr. Rameshbhai Ravajibhai Talavia Chairman and Managing Director

He holds a Bachelors degree in agriculture and possesses over 28 years of experience in the agrochemical industry. He also looks after the overall business strategy of the Company



Mr. Vishal Domadia Chief Executive Officer

He has a Bachelors degree in Science (agriculture) and holds a Masters' degree in Business Administration (Agribusiness), he was working with Cheminova India Limited, Crop Life Science Limited, Sumitoma Chemical India Private Limited and Excel Crop Care Limited. He has also promoted our group company, Khetipoint Private Limited



Mr. Vinay Joshi Chief Financial Officer

He is a CA and a CS with extensive work experience of 25+ years in various national and multinational companies in manufacturing, IT & financial services. Some of his previous stints include, Akar Auto Industries, IRM Limited (Cadila Pharma group), Karvy Comtrade, Satyam Computers, Panasonic India. Before joining Dharmaj Crop Guard, he was the CFO of Gemstone Glass Private Limited (Trend Group of Italy).



Ms. Malvika Bhadreshbhai Kapasi

SENIOR MANAGEMENT PERSONNEL



Mr. Kalpesh C. Patel Senior Manager Accounts

He holds a bachelor's degree in Law from Gujarat University and master's degree in Commerce from Gujarat University. Previously, he was associated with Jyoti Power Corporation Private Limited, Elitecore Technologies Private Limited, Jaihind Projects Limited, Dev Graphics Private Limited and RiMi Distributors.



Mr. Mahesh Raghavan Vellichiramalnellika Deputy General

He holds a bachelor's degree in Commerce from Gujarat University. Previously, he has worked with Meghmani Organics Limited as Manager – International Marketing.

Mr. Mehulkumar H. Polara Manager – Institutional Sales

He holds a bachelor's degree in Science (Agriculture) from Junagadh Agricultural University and master's degree in Science (Agriculture) from Junagadh Agricultural University. Previously, he was associated with Akshay Seed Tech Co. and Excel Crop Care Limited.

Mr. Jitendra Modha Deputy General Manager

He holds a bachelor's degree in Science from Saurashtra University. Previously, he has worked with Sabero Organics Gujarat Limited as a Deputy Manager of Quality Control



He holds a bachelor's degree in Technology from Gujarat Agricultural University and MSc from Dhirubhai Ambani Institute of Information and Communication Technology. Previously, he has worked with Sumitomo Chemical India Private Limited – Japan as Area Sales Manager/ Regional Co-ordinator (For Agro Chemicals Business)

Company Secretary and Compliance Officer

She holds a bachelor's degree in Commerce and law from Gujarat University and is a member of the Institute of Company Secretaries of India.



Strategic Initiatives

Enhance our capabilities through Backward Integration	22
Expansion of public health & Animal health product segment	23
Expansion of Customer Base in domestic and international markets	24
Strengthening the business through Brand building activities	25

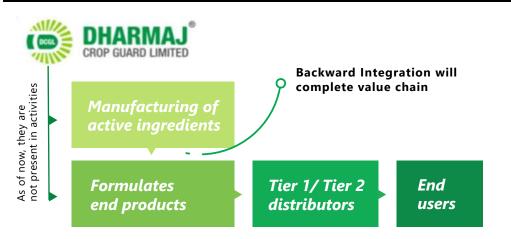
ENHANCE OUR CAPABILITIES THROUGH BACKWARD INTEGRATION

Enhance our manufacturing capabilities through backward integration and expand our product portfolio

We are planning to manufacture Agrochemical Technicals and its intermediates which will be used for internal consumption as well as for sales in domestic and international market in order to achieve backward integration for our operations.

Pursuant to the adoption of this strategy our profit margins on our products would resultantly increase due to backward integration.

DCGL's positioning across Agri-value chain



Status of our ongoing future expansion plan

33,490 sq. mtrs

of land acquired at Bharuch, Gujarat on leasehold basis for 99 years from GIDC

8 agrochemical technicals

registration obtained and further applied for registration of 16 agrochemical technicals

Environment Clearance

approvals for our new manufacturing facility have been obtained.

Q3FY24

Civil works at the site are about to be completed and erection work for plant & machineries is progressing as per schedule. Expected commissioning of project in Q3FY24.

Going Forward

- By setting up the Technicals manufacturing facility we will augment our manufacturing capabilities to produce domestic grade agrochemicals, which, along with our export registrations, will be synergistic to our formulations business
- We aim to increase the number of product registrations in overseas market which offer high margins
- We will see margin expansion due to backward integration

DHARMAJ CROP GUARD LIMITED

EXPANSION OF PUBLIC HEALTH & ANIMAL HEALTH PRODUCT SEGMENT

Expanding our Public Health and Animal Health product segment

- As part of our further growth strategy, we intend to increase manufacturing and sales in the public health and animal health products segment which are the end users accounting for ~19% and 6%, respectively of the ~\$3 billion global pyrethroids market
- This increase in the market is backed by agricultural requirements as the use of pyrethroids help improves crop yield and also safer compared to organophosphate pesticides

Our public health and animal health brands







Dhoofon

Dharmexo Gel



Podcast 25WP

Cockroach gels

As part of our further growth strategy, we health products on retail basis intend to further increase our market share by increasing our product portfolio in public health segment

Further, the Technicals that will be produced in the proposed new manufacturing facility of our Company will also be used in public health and animal health segment

Some of the public health and animal health products in our portfolio includes (\$Mn)

General Insect Control

Our strategic approach

We intend to supply our

public health and animal

for purposes like controlling

the spread of malaria, filaria,

such other parasitic diseases

dengue, chikungunya and

- Indoor residual spray
- Termiticide
- Rodenticide
- Larvicide

Global Pyrethroids Market



EXPANSION OF CUSTOMER BASE IN DOMESTIC AND INTERNATIONAL MARKETS

Targeting new customers, expanding existing customer business and increase our market share in domestic and international markets

- We intend to continue to evaluate opportunities to capitalize on industry consolidation and acquire other products and brands to grow our portfolio
- We identify new generic products that have significant volume in the market and evaluate whether we ought to register such products under the relevant act
- Technological advancement will be one of the key factors to our continued success in the market place, therefore we plan to enhance our R&D capabilities to develop new production techniques and products

Our strengths

284 agrochemical registrations

for agrochemical formulations obtained for sale in India as well as for export

197 agrochemical registrations

obtained, are exclusively for exports

* Factors justifying the desired strategy

Indian Pesticides and other Agrochemicals industry



The growth in overall pesticides industry will be on account of an upward growth expected in the international market and a likely increase in domestic usage of pesticides in India

Any pesticide that goes off-patent provides an opportunity to the Indian industry to develop generic molecules, thus opening up opportunity for Indian manufacturers to increase their exports- an opportunity amounting over \$4.2 billion between FY19–FY26 comprising around 19 technicals

Strategic plans that will help us attain the objectives set

- We intend to augment our sales in the markets where we sell our products as well as expand into new markets. Towards this objective, we seek to continue to leverage our relationships with our existing customers through cross-selling of our products.
- We intend to continue to commit resources to increase the number of registrations to offer a wider range of products in new markets.
 DCGL will be present across the complete agri-value chain.
- We aim to strengthen our distribution network to increase domestic market share.

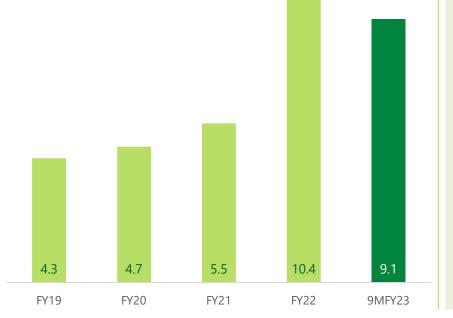
*Source: Company Commissioned CareEdge Report DHARMAJ CROP GUARD LIMITED

STRENGTHENING THE BUSINESS THROUGH BRAND BUILDING ACTIVITIES

Strengthening up our business through effective branding, promotional and digital activities

Advertising Expenditure

(₹ Mn)



Strategic Investment in Brand Building Activities

The Company has been making significant investments in brand δ building activities and expansion of its distribution network. These activities include:

- Proactive Dealer Appointments
- Regular Farmer Meetings
- Organising Field Days
- Conducting Field Visits
- Organising Demonstrations
- Expansion of Sales Force
- National and International Exhibitions
- Jeep campaigns



Q3FY23 Income Statement

Particulars	Q3FY22	Q2FY23	Q3FY23	YOY Change (%)	9MFY22	9MFY23	YOY Change (%)
Revenue from Operations	1,071.20	2,217.40	1,010.70	-6%	2,929.45	4,598.77	57%
Total Income	1,075.43	2,225.11	1,016.21	-6%	2,940.36	4,613.09	57%
Total Operating Expenses	941.79	1,989.15	923.83	-2%	2,530.97	4,130.60	63%
EBITDA (Excluding OI & EI)	129.41	228.25	86.86	-33%	398.48	468.17	17%
EBITDA Margin (%)	12%	10%	9%	-3%	14%	10%	-3%
Finance Cost	8.22	7.35	6.65	-19%	17.22	19.77	15%
Depreciation & Amortisation	13.82	11.91	11.77	-15%	38.76	35.52	-8%
Profit Before Taxes (and El)	111.60	216.70	73.95	-34%	353.42	427.20	21%
Profit After Taxes	82.85	161.70	54.98	-34%	263.42	318.62	21%
Earnings Per Share (₹)*	3.36	6.55	1.63	-52%	10.67	9.43	-12%

(₹ Mn)

Note: *EPS not annualised

COMMENTARY



Mr. Rameshbhai Ravajibhai Talavia Chairman and Managing Director

Firstly, I would like to take this opportunity to thank all our investors who have reposed their faith in our Company during the IPO. We are really grateful to all of you and promise to deliver sustainable value to all our stakeholders.

The third quarter is a seasonally weak quarter for our domestic agrochemical business. At the industry level, overall demand particularly in the domestic market remains sluggish during the quarter, primarily as a result of a delay in sowing due to extended and erratic monsoon across India. This delayed the purchase of agrochemicals products and led to higher channel inventory. Higher inventory across the channels had a negative impact on the demand for agrochemicals.

However, the performance for 9MFY23 has shown a robust growth of 57%, mainly during Q1 & Q2, due to aggressive sales in both Institutional and Branded verticals. The margins were under pressure mainly due to increased sales promotional activities and induction of additional sales force in the newer states where the Company had a negligible presence. The increased sales force in new regions is expected to fetch positive results from the coming financial year.

On the CAPEX front, we are progressing well on our expansion in active ingredients coming up at Saykha Industrial Estate, Bharuch. This project is on track as per the project plan, civil works at the site is about to complete and erection work of various plant & machinery is completed at different stages and are progressing as per scheduled plan. We are expecting to begin commercial production by Q3FY24. This facility will mark our entry into technical & intermediates manufacturing, which will be instrumental in our next leg of growth.



Financial Performance

ncome Statement	30
Balance Sheet	32

STATEMENT (1/2)

Particulars	FY19	FY20	FY21	FY22	9MFY23
INCOME					
Revenue from Operations	1,393.56	1,982.22	3,024.10	3,942.08	4,598.77
Other Income	5.96	9.43	11.55	20.80	14.31
Total Income	1,399.52	1,991.65	3,035.65	3,962.88	4,613.09
EXPENSES					
Cost of material consumed	1,099.66	1,566.53	2,405.00	3,206.69	3,801.76
Purchase of stock-in-trade	2.35	3.34	9.08	5.53	-
Changes in inventories of finished goods, work-in progress and stock-in-trade	(22.74)	(56.42)	(84.98)	(126.11)	(64.18)
Manufacturing and operation costs	28.39	40.22	64.95	56.65	47.58
Employee benefit expenses	61.36	82.04	120.07	136.60	142.00
Finance costs	20.77	22.37	14.19	26.15	19.77
Depreciation and amortization	20.22	21.76	26.01	52.71	35.52
Other expenses	119.57	167.20	199.40	219.34	203.43
Total Expenses	1,329.59	1,847.03	2,753.73	3,577.57	4,185.89
Profit / (Loss) Before Exceptional Items and Tax	69.94	144.62	281.93	385.31	427.20
Profit/ (Loss) Before Tax	69.94	144.62	281.93	385.31	427.20

STATEMENT (2/2)

Particulars	FY19	FY20	FY21	FY22	9MFY23
Tax Expenses					
Current tax	20.76	37.78	69.92	101.09	109.74
Tax (Excess)/ Short Provision	-	0.00	(0.03)	-	(0.04)
Deferred tax liability/ (asset)	(1.04)	(0.75)	2.41	(2.69)	(1.12)
Total tax expenses	19.72	37.03	72.32	98.41	108.59
Profit after tax for the period	50.22	107.59	209.60	286.90	318.62
Other Comprehensive Income					
Items that will not be reclassified to Profit or Loss (Net of tax)	_	(0.25)	(0.45)	0.49	(0.08)
Total Comprehensive Income/ (Loss) for the period	50.22	107.34	209.15	287.39	318.54
Earnings per equity share (FV ₹10/ share)					
Basic	5.02	8.62	12.74	11.62	9.43
Diluted	5.02	8.62	12.74	11.62	9.43



Particulars **FY19 FY20 FY21 FY22** ASSETS **NON-CURRENT ASSETS** Property, plant and equipment 115.54 216.93 386.72 389.34 23.17 Capital work in progress 11.40 176.52 -Intangible asset 1.07 1.21 4.21 11.24 Financial assets (i) Investments ---4.89 (i) Other Financial Assets 9.79 9.95 10.34 10.36 Deferred tax assets (net) 1.20 2.03 2.30 _ 15.95 55.74 45.70 Other non-current assets 55.39 **TOTAL NON-CURRENT ASSETS** 143.54 309.03 458.38 657.51 **CURRENT ASSETS** 152.50 Inventories 276.11 435.75 628.78 Financial assets (i) Investments --_ (i) Trade receivables 169.62 333.29 361.82 859.82 8.38 2.99 9.53 (i) Cash and cash equivalents 9.52 (i) Loans 0.21 0.45 0.71 0.76 (i) Other financial assets 0.23 0.57 0.71 1.05 2.06 3.37 21.80 Other current assets 38.01 **TOTAL CURRENT ASSETS** 333.01 616.80 830.33 1,537.95 **TOTAL ASSETS** 476.55 925.83 1,288.70 2,195.45

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Particulars **FY19 FY20 FY21 FY22 EQUITY AND LIABILITIES** EQUITY Equity share capital 20.00 164.56 164.56 246.83 85.25 189.73 398.89 602.35 Other equity **TOTAL EQUITY** 105.25 354.29 563.44 849.18 LIABILITIES **NON-CURRENT LIABILITIES Financial liabilities** 171.90 51.23 152.45 (i) Borrowings 253.16 Provisions 0.90 1.88 3.34 4.08 Deferred tax liabilities (net) 0.23 _ _ 8.63 12.31 16.95 Other non-current liabilities 22.41 65.41 172.97 **TOTAL NON-CURRENT LIABILITIES** 181.43 279.65 **CURRENT LIABILITIES Financial liabilities** (i) Borrowings 31.56 150.54 116.78 116.12 (i) Trade payables - Total outstanding dues of micro and small enterprise 0.66 -_ _ - Total outstanding dues of other than micro and small enterprise 128.27 332.04 391.27 913.70 (i) Other financial liabilities 0.55 0.05 0.49 0.67 Other current liabilities 27.28 20.90 40.91 31.58 0.00 0.01 0.12 Provisions 0.20 Current tax liabilities (net) 1.55 2.59 2.72 4.35 **TOTAL CURRENT LIABILITIES** 189.87 506.13 552.29 1,066.62 **TOTAL EQUITY AND LIABILITIES** 476.55 925.83 1,288.70 2,195.45

DHARMAJ CROP GUARD LIMITED

SAFE HARBOUR

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